



IT Infrastructure Program Contract Modifications

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Today's topics

- History and context
- High-level overview
 - Contract amendments
 - Financial impact
 - What's changing
 - Agency impacts
- Next steps and questions





History and context

- VITA vision: Provide consistent, uniform, disciplined approach to managing IT resources
 - IT standards
 - Consolidation
 - Shared resources
 - Security of Commonwealth data and networks
 - Project management
- Comprehensive Infrastructure Agreement (CIA) modifications
 - 2005 PPEA
 - Negotiations began last year
 - Completed Wednesday, March 31 announced Tuesday, April 6
 - Joint VITA/NG briefing on April 13
 - Legislative outreach
 - Fourth year of 13-year contract





History and context - continued

- Business objectives of negotiations:
 - Resolve outstanding issues between VITA and Northrop Grumman
 - Improve operations and customer service
 - Clarify services and scope of work
 - Define who is responsible for what
 - Establish greater accountability
 - Clear performance metrics and a distinct dispute process
 - Address customer business needs
 - New services, options, and tiered pricing
 - Complete rebaselining
 - Address financial issues





Contract amendment highlights

The amendments set the tone for a more productive working relationship

Performance improvements

- Expedites service and response
- Provides agencies greater flexibility over administrative tasks
- Improves speed and quality of procurement and service requests
- Overhauls help desk services
- Adds new services and pricing options
- Moves desktop upgrades forward

Accountability & operational efficiencies

- Consolidates and strengthens Service Level Agreements (SLAs)
- Increases SLA penalties by 15%
- Creates a clearer, faster dispute resolution process
- Establishes three-month review period to ensure performance

Financial

- Extends contract three years
- Allows billing from a rebaselined inventory
- Provides for more detailed billing





How is it structured?

- Two contract amendments
 - Amendment No. 60
 - Scope clarifications, dispute resolution, new services, tiered service options, metrics, and transformation
 - Amendment No. 61
 - Cost of living adjustment and new pricing tables (from Northrop Grumman to VITA)
- One MOU
 - Seven operational improvement initiatives
 - Priority of Governor, Secretary of Technology, and CIO

Overview of financial impact (by year)

1. Contract revisions

| NG COSTS TO VITA | | 2010 Year 4 | | 2011 Year 5 | | 2012 Year 6 | | 2013 Year 7 | | 2014 Year 8 | | 2015 Year 9 | | 2016 Year 10 | | 2017 Year 11 | | 2018 Year 12 | | 2019 Year 13 | | Γotal - |
|---|----|-----------------------|----|-----------------------|----|-----------------------|----|-----------------------|----|-----------------------|----|-----------------------|----|------------------------|----|------------------------|----|------------------------|----|------------------------|----|---------|
| Baseline of Services | \$ | 236.0 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | \$ | 234.2 | | |
| Release of prior Withholds ¹ | \$ | 5.0 | \$ | 10.0 | | | | | | | | | | | | | | | | | \$ | 15.0 |
| Recognition of Additional Services ² | | | \$ | 4.4 | | | | | | | | | | | | | | | | | \$ | 4.4 |
| Storage post Oct '09 ³ | | | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 3.5 | \$ | 31.5 |
| Reduced IFA credit ⁴ | \$ | 0.3 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 1.0 | \$ | 9.3 |
| Year 10 COLA ⁵ | | | | | | | | | | | | | \$ | 8.8 | \$ | 8.8 | \$ | 8.8 | \$ | 8.9 | \$ | 35.3 |
| Total for Baseline Services | \$ | 5.3 | \$ | 18.9 | \$ | 4.5 | \$ | 4.5 | \$ | 4.5 | \$ | 4.5 | \$ | 13.3 | \$ | 13.3 | \$ | 13.3 | \$ | 13.4 | \$ | 95.5 |
| Average for Baseline Services (Years 5-13) | | | | | | | | | | | | | | | | | | | | | \$ | 10.0 |

2. Regular contract maintenance

| | 2010 | | 2011 Year 5 | | 2012 Year 6 | | 2013 Year 7 | | 2014 Year 8 | | 2015 Year 9 | | 2016 Year 10 | | 2017 Year 11 | | 2018 Year 12 | | 2019 Year 13 | | | |
|--|--------|-----|-----------------------|------|-----------------------|------|-----------------------|------|-----------------------|------|-----------------------|------|------------------------|------|------------------------|------|------------------------|------|------------------------|------|-------|-------|
| NG COSTS TO VITA | Year 4 | | | | | | | | | | | | | | | | | | | | Total | |
| Regular COLA ⁶ | \$ | 2.2 | \$ | 6.7 | \$ | 7.7 | \$ | 8.7 | \$ | 9.7 | \$ | 10.7 | \$ | 10.7 | \$ | 11.7 | \$ | 12.7 | \$ | 13.7 | \$ | 94.5 |
| Estimated ECPs/New Services ⁷ | \$ | 1.5 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 5.0 | \$ | 46.5 |
| Sum Total | \$ | 3.7 | \$ | 11.7 | \$ | 12.7 | \$ | 13.7 | \$ | 14.7 | \$ | 15.7 | \$ | 15.7 | \$ | 16.7 | \$ | 17.7 | \$ | 18.7 | \$ 1 | 141.0 |

- 1. Past withheld invoices of \$16,020,911 less \$1,019,401 in Service Level Agreement Credits split into 2 parts for VITA cash flow relief
- 2. All services connected to the Engineering Change Proposals provided prior to the execution of Amendment No. 60
- 3. Storage purchased since Oct '09 (~143 GB)
- 4. Reduced Industrial Funding Adjustment (IFA) from 1% to .5%
- 5. Year 10 COLA implementation of 4.75% in lieu of 'regular' COLA
- 6. COLA as prescribed in the original CIA not implemented until now. 1.5% per year labor inflation used as forecast from 2011-2019
- 7. New Services never in dispute but put under contract at the same time Improved Disaster Recovery, Managed Router/Firewall & Hard Drive Encryption

^{*} Figures above do not include Retained Expense Cap – exact impact is being analyzed



Overview of agency impacts

What are the impacts to agencies?

- 1. Transformation
- 2. New services and specific agreement to needed services (ECPs)
- 3. Asset management and operational efficiencies
- 4. Operational improvement initiatives
- 5. Revised rates



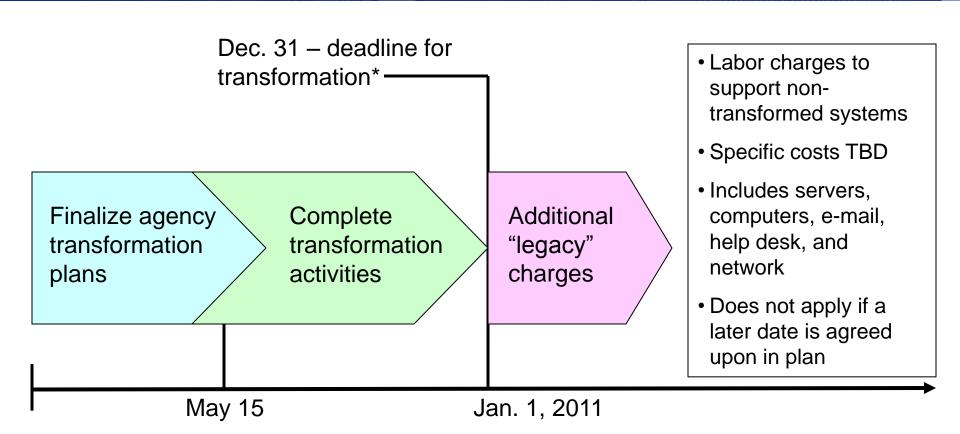
What is 'Transformation?'

- Centralized monitoring, management, and support of Agency infrastructure
- Includes several 'towers'
 - Computers, e-mail, help desk, network, and servers now managed by partnership
 - Regional support model
 - Hardware refresh
 - Security and network monitoring
 - 24 x 7 x 365
 - Standard IT support processes
 - Standard toolsets installed on computers/servers





Contractual deadlines for transformation



^{*} Transformation activities for DMAS, VSP, VDEM, DFS and VEC to be completed as soon as practicable





New services, more choices, and stronger metrics

- Provides needed services to meet business needs
 - Wireless

- Enterprise Virtual Private Network
- Data encryption
- Voice over Internet Protocol
- Managed firewall
- (VoIP) telephony
- Provides <u>tiered</u> solution options with different price points to meet budget and business needs
 - Servers

Copiers

Storage

Disaster recovery (DR)

- Printers
- Strengthens SLAs and accountability





Operational improvement initiatives

| # | Initiative | Objective |
|---|--|---|
| 1 | Rapid Response Team | Resolve on-site incidents faster |
| 2 | Agency tech lead empowerment | Provide agencies flexibility to handle routine changes |
| 3 | Laptop/desktop depot service | Fix hardware issues quickly with spare equipment and parts |
| 4 | RFS process and technology architecture/solutioning redesign | Make the RFS process faster and more effective |
| 5 | Inventory/billing disputes team | Resolve billing and inventory disputes faster and effectively |
| 6 | Help desk redesign | Improve overall help desk service and support |
| 7 | Password reset SLAs | Take care of password resets within one hour |





Amendments, initiatives are working

- Immediate improvements have resulted
 - Better working relationship between VITA and Northrop Grumman
 - Cleared many escalated issues
 - Rapid Response Team in place, responding to major outages
 - Key performance metrics established





Next steps and questions

- VITA budget impact
 - Organizational re-alignment
- Questions?

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Resources:

http://www.vita.virginia.gov

- Contract amendments
- Operational improvement initiatives work plan